



# AGENDA

## LOS ANGELES REGIONAL INTEROPERABLE COMMUNICATIONS SYSTEM AUTHORITY

### BOARD OF DIRECTORS REGULAR MEETING

Thursday, April 7, 2011 • 9:00 a.m. – 10:30 a.m.

Grace E. Simons Lodge  
1025 Elysian Park Drive, Los Angeles, CA 90012

Los Angeles Regional Interoperable Communications Systems Authority (the "Authority")

#### **AGENDA POSTED: April 4, 2011**

Complete agendas are made available for review at the designated meeting location during normal business hours and may also be accessible on the Authority's website at <http://www.la-rics.org>.

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#### **Members:**

1. **William T Fujioka**, Chair, CEO, County of Los Angeles
2. **Charles L. Beck**, Vice Chair, Police Chief, City of Los Angeles
3. **Mark R. Alexander**, City Manager, representing California Contract Cities Association
4. **Leroy D. Baca**, Sheriff, County of Los Angeles
5. **Reginald Harrison**, Deputy City Manager, City of Long Beach
6. **LeRoy J. Jackson**, City Manager, City of Torrance, representing At Large Seat
7. **Dr. Mitchell H. Katz**, Director, DHS, County of Los Angeles
8. **Gerry Miller**, Chief Legislative Analyst, City of Los Angeles
9. **Daryl L. Osby**, Fire Chief, County of Los Angeles
10. **Millage Peaks**, Fire Chief, City of Los Angeles
11. **Donald Pedersen**, Police Chief, City of Culver City, representing At Large Seat
12. **Scott Pickwith**, Police Chief, representing the Los Angeles County Police Chiefs Association
13. **Kim Raney**, Police Chief, City of Covina, representing At Large Seat
14. **Harold Scoggins**, Fire Chief, representing the Los Angeles Area Fire Chiefs Association
15. **Miguel Santana**, CAO, City of Los Angeles
16. **Gregory L. Simay**, Assistant General Manager, City of Burbank Water & Power, representing At Large Seat
17. **Steven K. Zipperman**, Police Chief, Los Angeles School Police Department

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#### **Officers:**

1. **Scott Poster**, Task Force Leader
2. **Wendy L. Watanabe**, County of Los Angeles Auditor-Controller
3. **Mark J. Saladino**, County of Los Angeles Treasurer and Tax Collector
4. **Vacant**, Board Secretary



**NOTE: ACTION MAY BE TAKEN ON ANY ITEM IDENTIFIED ON THE AGENDA**

- I. **CALL TO ORDER**
- II. **ANNOUNCE QUORUM** – Roll Call
- III. **APPROVAL OF MINUTES** – from the March 3, 2011, Board of Directors Regular Meeting
- IV. **CONSENT CALENDAR** – (None)
- V. **REPORTS (1 – 5)**
  1. Committee Reports
    - a. Finance Committee – Greg Simay
      - Financial Consultants – Jan Takata
    - b. Operations Committee – Scott Edson
    - c. Technical Committee – Kevin Nida
  2. Director’s Report – Scott Poster
    - a. Site Usage
    - b. Washington, D.C. Briefing
    - c. Ad Hoc Committee Results
    - d. Director Update
    - e. DELTAWRX Contract Update
    - f. Negotiations Update
    - g. D-Block Update
    - h. New Board Secretary
  3. Grant Status – Susy Orellana-Curtiss
    - a. Urban Areas Security Initiative (UASI)
    - b. State Homeland Security Grant Program (SHSGP)
    - c. Broadband Technology Opportunities Program (BTOP)
    - d. Justice Association Grant (JAG) / American Recovery and Reinvestment Act (ARRA)
    - e. Public Safety Interoperable Communications (PSIC) Grant
  4. DISCUSSION ITEM: Self Contained Breathing Apparatus (SCBA) Procurement – John Geiger

**Attachment:** Item 4



5. DISCUSSION ITEM: Board Elections – Jose Silva / Sara Henry

**VI. ADMINISTRATIVE MATTERS (6)**

6. Contract Adjustments – Poster

- a. ACTION ITEM: Recommendation for approval of delegated authority for the LA-RICS Director to execute amendments to existing contracts.

Attachment: Item 6

**VII. MISCELLANEOUS – (None)**

**VIII. ITEMS FOR FURTHER DISCUSSION AND ACTION BY THE BOARD**

1. a. Project Funding and Guidance Feedback
  - To what extent a subscriber unit would control part of the financing packet
  - To what extent will that be viewed as the responsibility of the agency
- b. Project Risk Controls
2. The Lifespan of Equipment and Associated Costs
  - Depreciation and Replacement of Equipment
  - Annual License Costs related to any proposals (e.g., software or other elements)
  - Annual Anticipated Maintenance Costs
  - Annual Management Operational Costs

**IX. PUBLIC COMMENT**

**X. ADJOURNMENT – NEXT MEETING:** Thursday, April 28, 2011 at 2:00 p.m.  
at the Grace E. Simons Lodge.



## BOARD MEETING INFORMATION

Members of the public are invited to address the LA-RICS Authority Board on any item on the agenda prior to action by the Board on that specific item. Members of the public may also address the Board on any matter within the subject matter jurisdiction of the Board. The Board will entertain such comments during the Public Comment period. Public Comment will be limited to three (3) minutes per individual for each item addressed, unless there are more than ten (10) comment cards for each item, in which case the Public Comment will be limited to one (1) minute per individual. The aforementioned limitation may be waived by the Board's Chair.

*(NOTE: Pursuant to Government Code Section 54954.3(b) the legislative body of a local agency may adopt reasonable regulations, including, but not limited to, regulations limiting the total amount of time allocated for public testimony on particular issues and for each individual speaker.)*

Members of the public who wish to address the Board are urged to complete a Speaker Card and submit it to the Board Secretary prior to commencement of the public meeting. The cards are available in the meeting room. However, should a member of the public feel the need to address a matter while the meeting is in progress, a card may be submitted to the Board Secretary prior to final consideration of the matter.

It is requested that individuals who require the services of a translator contact the Board Secretary no later than the day preceding the meeting. Whenever possible, a translator will be provided. Sign language interpreters, assistive listening devices, or other auxiliary aids and/or services may be provided upon request. To ensure availability, you are advised to make your request at least 72 hours prior to the meeting you wish to attend. (323) 881-8291 or (323) 881-8295

SI REQUIERE SERVICIOS DE TRADUCCION, FAVOR DE NOTIFICAR LA OFICINA CON 72 HORAS POR ANTICIPADO.

The meeting is recorded, and the recording is kept for 30 days.

**SUPERIOR COURT OF CALIFORNIA, COUNTY OF LOS ANGELES**

DATE: 10/21/08

DEPT. 85

HONORABLE JAMES C. CHALFANT

JUDGE

A. FAJARDO

DEPUTY CLERK

HONORABLE  
#13

JUDGE PRO TEM

ELECTRONIC RECORDING MONITOR

J. DE LUNA, C.A.

Deputy Sheriff

J. CAMPBELL, CSR #11859

Reporter

9:30 am	BS115556	Plaintiff	AMIR SHLESINGER [X]
	ALLSTAR FIRE EQUIPMENT CO	Counsel	JOSEPH G. MCGUINNESS [X]
			JEFFREY S. FLASHMAN [X]
	VS	Defendant	
	CITY OF LOS ANGELES ET AL	Counsel	HEATHER ELAYNE DAVIS [X]
			JOSEPH A. HEATH [X]
			CHRISTOPHER CHAUDOIR [X]
			WILLIAM W. OXLEY [X]

**NATURE OF PROCEEDINGS:**

HEARING ON PETITION FOR WRIT OF MANDATE

The matter is called for hearing.

The Administrative Record and Deposition Transcripts are admitted in evidence.

Counsel read the Court's tentative ruling.

After argument of Counsel, the Court rules in accordance with it's tentative which is adopted and filed as the final ruling of the Court.

The Petition for Writ of Mandate is granted.

The Petitioner is ordered to serve all other 29 agencies with the Summons, Complaint and Court's order within the next ten(10) calendar days. They may come in and object only to the scope of the Judgment. All Parties are to file briefs with regards to the scope of Judgment only. The County and City are not to make any further payments to anyone, directly or indirectly. The Contract is ordered set aside.

An ORDER TO SHOW CAUSE RE: JUDGMENT is set on NOVEMBER 17, 2008 at 9:30a.m. in this department.

RECORDED

<p align="center">MINUTES ENTERED 10/21/08 COUNTY CLERK</p>
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Allstar Fire Equipment Co. v. City of Los Angeles, et al.  
BS 115556

Tentative decision on petitions for mandamus: granted

Petitioner Allstar Fire Equipment Co. ("Allstar") and Intervenor Mine Safety Appliance Company ("MSA") seek a writ of mandate to overturn a decision by the County of Los Angeles (the "County") to award a contract for fire equipment to Real Party in Interest L.N. Curtis & Sons ("Curtis") and denying Petitioners' bid protests. The court has read and considered the various moving, opposition, and reply briefs,<sup>1</sup> and renders the following tentative decision.<sup>2</sup>

#### **A. Statement of the Case**

Allstar commenced this proceeding on June 26, 2008. Its operative pleading is the Amended Complaint filed on July 22, 2008.

##### **1. Allstar's Claims**

Allstar alleges in pertinent part as follows. The Los Angeles Area Fire Chiefs Association ("LAAFC") applied for and received a grant, or a series of grants, from the federal and state governments for the purchase of harnesses, masks and air tanks that constitute the breathing apparatus used by firefighters throughout the County. In turn, the LAAFC provided authority to the Southern California Area Personal Protective Equipment Consortium ("SCAPPEC") to obtain bids from manufacturers for the equipment to be purchased under the grant. SCAPPEC had the County's Internal Services Division ("ISD") handle the bidding process. The result of these decisions was that the City of Los Angeles (the "City") and the County dominated the selection process for the supplier of the equipment.

In or around February 2008, ISD released Request for Proposal No. RFP #IS-1012 (the "RFP"). Allstar was one of four bidders on the proposal, along with MSA, Curtis, and one other entity. One reason that SCAPPEC chose ISD is that ISD does not follow legally mandated low bidder requirements, and instead follows "best buying" practices under which it scores bids by pricing and by subjective product performance standards. For the RFP, ISD weighed pricing and performance equally in determining the supplier of equipment.

Under the governing law, ISD is not permitted to put out for bid any material or equipment that has not been funded. Despite the fact that the grants funded only four specific pieces of equipment, the RFP required bidding on a total of 29 items. Eight of these items were deemed "optional" and not considered in the pricing evaluation, but were considered in the performance evaluation.

On June 2, 2008, ISD announced that Curtis would be awarded the contract. Curtis was neither the low bidder nor the highest rated in the performance evaluation. The award to Curtis was defective, and the bidding process compromised, by the following actions of Respondents:

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<sup>1</sup>The City and County have purported to join in each other's and Curtis's responding briefs. There is no authority in the Code of Civil Procedure for "joinders," which therefore are merely "cheerleading" efforts that another party's argument should prevail.

<sup>2</sup>Allstar's request for live testimony is denied.

(1) though the grants covered only four pieces of equipment, bidders were required to bid on 29 separate pieces of equipment in violation of ISD rules and County ordinances, (2) though the RFP did not state that failing to bid on any piece of equipment would result in a deduction from points awarded, Respondents arbitrarily deducted points from bidders for not bidding non-essential items, (3) Respondents failed to include 8 items in calculating the winner of the bid for no logical reason, (4) Respondents discounted reviews from fire fighters currently using the brand of equipment he or she was testing, resulting in a disproportionate discount for Allstar's performance figures because Allstar's equipment is used in 22 of 31 fire districts in the Los Angeles County area, (5) Respondents specifically designed tests so that Curtis's goods were given an advantage, (6) Respondents met with factory representatives of Curtis's equipment, but would not do so for equipment offered by other vendors, (7) scored the technical evaluations in a confidential process that was disproportionately controlled by the City and County, (8) failed to comport with the designed and announced scoring process, and (9) failed to reveal the basis of the award on either price or performance.

## **2. MSA's Claims**

MSA alleges in pertinent part as follows. The RFP requested bidders to submit certain technical and pricing information. For instance, the RFP requested that bidders provide documentation showing that the equipment met certain standards, and certain warranty information. The RFP also requested that bidders provide an Equipment Purchase Cost Breakdown ("Pricing Sheet") that "defines individual price and quantity pricing for" the various equipment covered by the RFP.

Although the Pricing Sheet identified 29 different pieces of equipment, components, and related devices, the RFP expressly indicated that for one of the items, a 30 Minute Air Cylinder, bidders could price either a "Full Wrapped Carbon" cylinder or a "Hoop-Wrapped Fiberglass" cylinder. In the "Anticipated Purchase Quantities" section of the RFP, SCAPPEC indicated that it anticipated purchasing "30-minute air cylinders" without specifying whether it would be full wrapped carbon or hoop-wrapped fiberglass cylinders. The quantities that SCAPPEC anticipated buying of each item, as expressly reflected in the RFP, differed significantly for each item.

The RFP did not disclose that the failure to price both alternatives for the 30 Minute Air Cylinders (full wrapped carbon vs. hoop-wrapped fiberglass) would result in deduction of points in the pricing evaluation, or how such point deductions would be determined. The RFP did not disclose any specific weighting or point allocation for the pricing of any individual item of the 29 items identified on the Price Sheet. Instead, the RFP stated only that 50% of the overall score would be allocated to pricing.

The RFP also identified that certain equipment for which bidders were required to price (and therefore be contractually committed if successful) were optional items that SCAPPEC may or may not purchase. Although these optional items were evaluated as part of the performance evaluation and impacted the bidders' performance scores, the RFP failed to disclose that pricing information provided for the optional items would not be included in the price evaluation of the bids.

Finally, the RFP specifically allowed bidders to take exceptions to certain specifications stated in the RFP. The RFP stated that bidders should "[p]rovide a written listing of exceptions

to the specifications” and should list those exceptions a “separate sheet of paper.”

In April 2008, MSA submitted its proposal in response to the RFP. On or about June 19, 2008, Respondents awarded the bid to Curtis. Upon reviewing ISD’s evaluation information, MSA discovered that it was the low bidder over Curtis by the sum of \$2.76 million under ISD’s price calculations, and as much as \$6.7 million had proper price calculations been employed.

MSA’s initial combined price/performance score was 8,604.50 points, the highest combined price and performance total of all bidders. Curtis, which was the runner up at that point, had a combined total score of 8,290.17. Despite the fact that MSA was the lowest bidder, and initially had the highest overall combined score, it did not receive the contract due to the arbitrary and capricious nature of the bid process.

On or about June 23, 2008, MSA filed a protest with ISD setting forth its objections to the rejection of MSA’s bid. In its letter, among other things, MSA pointed out the following: (a) contrary to the express terms of the RFP, MSA was deducted price points for failing to price the optional Hoop-Wrapped Fiberglass air cylinder and instead priced the Full-Wrapped Carbon air cylinder, as the RFP permitted it to do so; (b) even though the RFP, by its express terms, permitted bidders to take exceptions to certain specification, Respondents improperly deducted points from MSA for taking an exception with respect to 1 of the 29 items; (c) a total of 466 points (9.52%) of the 5,000 price points were incorrectly deducted from MSA’s point total, relegating MSA into second place in the overall scoring. At no time prior to the submission of the bids did Respondents disclose that points could be deducted in this manner; and (d) without any disclosure, Respondents and ISD excluded from its price evaluation the pricing submitted by the bidders on the optional items, causing the price differential between MSA’s low bid and other bidders to shrink.

#### **B. Standard of Review**

“A writ of mandate may be issued by any court to any inferior tribunal, corporation, board, or person, to compel the performance of an act which the law specially enjoins, as a duty resulting from an office, trust, or station, or to compel the admission of a party to the use and enjoyment of a right or office to which the party is entitled, and from which the party is unlawfully precluded by such inferior tribunal, corporation, board, or person.” CCP §1085(a).

A traditional writ of mandate under section 1085 is a method of compelling the performance of a legal, usually ministerial duty. Pomona Police Officers’ Assn. v. City of Pomona, (1997) 58 Cal.App.4th 578, 583-584. “Generally, a writ will lie when there is no plain, speedy, and adequate alternative remedy; the respondent has a duty to perform; and the petitioner has a clear and beneficial right to performance.” Id. at 584 (internal citations omitted). When an administrative decision is reviewed under section 1085, judicial review is limited to an examination of the proceedings before the agency to determine whether its action was arbitrary, capricious, or entirely lacking in evidentiary support, or whether it did not follow the procedure and give the notices required by law. Id.

### **C. Statement of Facts**<sup>3</sup>

#### **1. Background**

Petitioner Allstar is in the business of supplying fire fighting equipment made by manufacturers, including Scott Health & Safety ("Scott"), which produce self-contained breathing apparatus masks, air tanks, harnesses, and other equipment ("SCBA Equipment"). Currently, 22 of 31 local fire agencies in Los Angeles use Scott's equipment. MSA is also a supplier of such equipment.

In the Fall 2004, the Los Angeles Fire Department ("LAFD") established a work group to determine what kind of SCBA it should purchase. At the direction of his superior, Battalion Chief Daniel McCarty ("McCarty") made a presentation to LAAFCA in September 2005, recommending that it seek SCBA to protect fire fighters in the region. McCarty provided specifications he had drawn up for SCBA, and after meetings in March and November 2007, LAAFCA approved the specification. McCarty Dep. at 74, 78. The performance evaluation would be made by firefighters from the 32 fire departments and certified technicians only, with final authority over the performance evaluation method was held by the fire chiefs from those fire departments. McCarty Dep. at 290, 301; Frazier Dep. at 87.

LAAFCA obtained a multi-year Homeland Security and Urban Area Security Initiative grant valued at approximately \$20,000,000 to purchase uniform fire safety equipment, primarily SCBA. In January 2008, LAAFCA turned the project over to the Southern California Area Personal Protective Equipment Consortium ("SCAPPEC"),<sup>4</sup> a consortium of participating area fire departments. SCAPPEC chose to have ISD do the bidding because ISD allows performance to be an evaluation factor.

#### **2. The RFP**

ISD tasked Yvonne Parker ("Parker"), an ISD Principle Purchasing and Contracts Analyst, with oversight and implementation of the RFP process, which included scoring the proposals. Parker prepared the Request for Proposal No. RFP IS-1012-2 ("RFP"), and posted it on the County website.

The RFP stated that the evaluation criteria would be based on 10,000 points. The

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<sup>3</sup>Curtis asks the court to judicially notice portions of the County's Charter and the Los Angeles County Code. The request is granted. Ev. Code §452(b), (c).

Allstar asks the court to judicially notice certain federal regulations. This request, too, is granted. Ev. Code §452(b).

Curtis asks the court to judicially notice Public Contracts Code section 5110, a party's appellate brief in another case, and the contract date of that other case. There is no need to judicially notice a California statute and the records and contract date of another case must be relevant to be judicially noticed. The request is denied.

The court has separately ruled on the written objections of the parties and interlined the original evidence where an objection was sustained.

<sup>4</sup>Respondents contend that the LAAFCA and SCAPPEC are functional equivalents. Allstar disputes this conclusion, contending that there is not complete overlap of members.

proposals were to be evaluated with an equal weighting between price (50%) and performance criteria (50%). The performance evaluation accounted for 5,000 points. The pricing evaluation accounted for the other 5,000 points.

Thereafter, a "question and answer" period went forward where potential vendors were allowed to submit questions concerning the RFP. On March 6, 2008, a Bidders' Conference was held to distribute the answers to the questions that were previously submitted, and address any new questions from vendors. Representatives from the City and County fire chiefs and vendors were present at the conference.

One week after the Bidders' Conference, the County e-mailed answers to the questions from attendees/vendors that were raised at the conference. A revised timeline was provided, along with a revised solicitation package.

Four entities responded to the solicitation: Interspiro, MSA, Curtis, and Allstar.

### **3. Pricing Evaluation**

Attached to the RFP was a document entitled "Equipment Purchase Cost Breakdown" ("Pricing Sheet"), which contained 29 line items for various products. Bidders completed the Pricing Sheet, which Parker used to create a cost breakdown spreadsheet. Parker entered the unit price into the computer system, which used a formula to calculate pricing information.

In assessing the pricing scores, Parker deducted points for a "no bid" or a bid that did not meet specifications on a line-by-line basis. The points formula for calculating a "no bid" deduction and a deduction for failure to meet specifications is used by ISD routinely. The number of total line items is divided by the number of no bid items or items that failed to meet specifications, and this ratio is multiplied by the total number of points to be awarded. This results in the deduction from the maximum 5,000 points.

MSA received two such deductions. Parker deducted 233 points from MSA's score because it elected not to price a 30 Minute Hoop-Wrapped Fiberglass Cylinder (line item #3 on the Pricing Sheet). She also deducted 233 points for a failure to meet specifications because MSA priced, but took an exception to, an accessory to the Supplied Air Breathing Apparatus ("SABA") specification (line item #17).<sup>5</sup>

Despite ISD's routine use of the deduction formula, neither the RFP nor any materials presented to bidders provided information indicating that points for pricing could be deducted for failing to price an item or the methodology of such deductions. The only aspect of the pricing evaluation disclosed was that bidders would be ranked high to low based on aggregate price information and that maximum points would be awarded to the lowest cost bidder and the rest would receive points based on a percent differential.

Additionally, after all bids were submitted, and after the performance scoring was completed, Parker excluded from the pricing calculations the bidders' pricing information for 8 optional line items in the Pricing Sheet. Those items were excluded from the price evaluation upon the recommendation of the Committee. Its rationale was not all fire departments would be purchasing them.

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<sup>5</sup>MSA was the low bidder and initially was awarded the overall highest score (performance plus pricing) in the process.



# LOS ANGELES REGIONAL INTEROPERABLE COMMUNICATIONS SYSTEM AUTHORITY

2525 Corporate Place, Suite 200  
Monterey Park, California  
(323) 881-8291

SCOTT L. POSTER  
TASK FORCE LEADER

April 7, 2011

Board of Directors  
Los Angeles Regional Interoperable Communications System Authority (the "Authority")

Dear Directors:

## **DELEGATED AUTHORITY TO THE DIRECTOR OF LA-RICS TO EXTEND AND/OR AMEND EXISTING CONTRACT AGREEMENTS**

### **SUBJECT**

This action is to request delegated authority to the LA-RICS Director, or his designee, to execute limited amendments to existing contracts.

### **BACKGROUND**

The Authority, since its date of inception, has approved various LA-RICS contracts. In order to allow for minor changes and extensions to accommodate unforeseen additional work, without disrupting the project timeline, we request delegated authority to the LA-RICS Director to execute amendments to existing contracts that: (a) Result in an increase to the maximum contract sum by no more than 20 percent; (b) are to accommodate increase or decrease in the units of service provided and/or period of performance not to exceed one year; and (c) obtain prior Authority Counsel approval.

### **PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION**

The purpose of the recommended action is to provide for continued, uninterrupted service by independent contractors retained by LA-RICS, in the event unforeseen changes arise requiring an extension in contract term, and/or increase in work.

### **FISCAL IMPACT/FINANCING**

Funds to finance 20% increase in funding for contingencies are included in the Fiscal Year 10-11 LA-RICS budget and will be requested through the annual budget process for future years.

### **FACTS AND PROVISIONS / LEGAL REQUIREMENTS**

The recommended action does not modify the existing contracts' respective scope of work, terms and conditions or other legal requirements previously approved by the Authority. With the Authority's approval, the Director may amend the existing contracts to meet unforeseen needs of

# **AGENDA ITEM 6**

the project without changing facts and provisions. The Authority's counsel has reviewed the recommended action.

**AGREEMENTS/CONTRACTING**

On behalf of the Authority, the Director, or his designee, will have full authority to execute contract amendments which may result in an annual increase in the contract sum up to an additional 20 percent for unforeseen, additional work within the scope of the contract under the aforementioned criteria, if required.

Respectfully submitted,



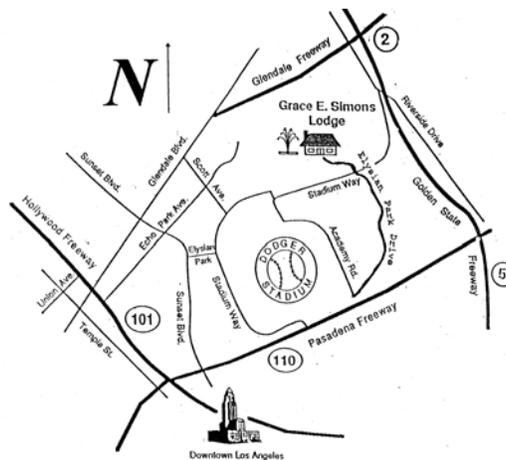
Scott L. Poster  
Task Force Leader

SLP:soc

Cc: Counsel to the Authority

Grace E. Simons Lodge...1025 Elysian Park Drive...Los Angeles, CA...90012

Map and Driving Directions:



- **5 Freeway NORTH:**

Exit Stadium Way, Turn Left on Riverside Drive. Turn Left on Stadium Way, Turn Right at top of hill on Elysian Park Drive.

- **5 Freeway SOUTH:**

Exit Stadium Way, Turn Left on Stadium Way. Turn Right at the top of the hill on Elysian Park Drive.

- **110 Freeway NORTH:**

Take the 110 North to the 5 North. Exit Stadium Way, Turn Left on Riverside Drive. Turn Left on Stadium Way, Turn Right at top of hill on Elysian Park Drive.

- **2 Freeway SOUTH:**

Take the 2 South to the 5 South. Exit Stadium Way, Turn Left on Stadium Way. Turn Right at the top of the hill on Elysian Park Drive.

- **101 NORTH:**

Exit Glendale Blvd/Echo Park. Go straight on Union Ave. Turn left on Temple St. Turn left on Glendale Blvd. Turn right on Scott Ave. Turn left on Stadium Way. Turn right on Academy Road, immediately turn left back onto Stadium Way. Go half (1/2) mile and turn left on Elysian Park Drive.

- **Sunset Boulevard WEST:**

Take Sunset Blvd., West, Turn right on Elysian Park Avenue. Turn left on Stadium Way. Turn right on Academy Road, immediately turn left back onto Stadium Way. Go half (1/2) mile and turn left on Elysian Park Drive.