



AGENDA

LOS ANGELES REGIONAL INTEROPERABLE COMMUNICATIONS SYSTEM AUTHORITY

BOARD OF DIRECTORS REGULAR MEETING

Thursday, October 6, 2011 • 9:00 a.m.
Grace E. Simons Lodge
1025 Elysian Park Drive, Los Angeles, CA 90012

Los Angeles Regional Interoperable Communications Systems Authority (the "Authority")

AGENDA POSTED: October 3, 2011

Complete agendas are made available for review at the designated meeting location during normal business hours and may also be accessible on the Authority's website at <http://www.la-rics.org>.

Members:

1. **William T Fujioka**, Chair, CEO, County of Los Angeles
2. **Mark R. Alexander**, City Manager, representing California Contract Cities Association
3. **Leroy D. Baca**, Sheriff, County of Los Angeles
4. **Charles L. Beck**, Vice Chair, Police Chief, City of Los Angeles
5. **Brian Cummings**, Fire Chief, City of Los Angeles
6. **Reginald Harrison**, Deputy City Manager, City of Long Beach
7. **LeRoy J. Jackson**, City Manager, City of Torrance, representing At Large Seat
8. **Dr. Mitchell H. Katz**, Director, DHS, County of Los Angeles
9. **Gerry Miller**, Chief Legislative Analyst, City of Los Angeles
10. **Daryl L. Osby**, Fire Chief, County of Los Angeles
11. **Donald Pedersen**, Police Chief, City of Culver City, representing At Large Seat
12. **Scott Pickwith**, Police Chief, representing the Los Angeles County Police Chiefs Association
13. **Kim Raney**, Police Chief, City of Covina, representing At Large Seat
14. **Miguel Santana**, CAO, City of Los Angeles
15. **Harold Scoggins**, Fire Chief, representing the Los Angeles Area Fire Chiefs Association
16. **Gregory L. Simay**, Assistant General Manager, City of Burbank Water & Power, representing At Large Seat
17. **Steven K. Zipperman**, Police Chief, Los Angeles School Police Department

Officers:

1. **Patrick Mallon**, Executive Director
2. **Wendy L. Watanabe**, County of Los Angeles Auditor-Controller
3. **Mark J. Saladino**, County of Los Angeles Treasurer and Tax Collector
4. **Patricia Saucedo**, Board Secretary



NOTE: ACTION MAY BE TAKEN ON ANY ITEM IDENTIFIED ON THE AGENDA

I. CALL TO ORDER

II. ANNOUNCE QUORUM – Roll Call

III. APPROVAL OF MINUTES (1–3)

1. September 1, 2011 Minutes – Regular Meeting
Attachment: Item 1
2. September 15, 2011 Minutes – Special Meeting
Attachment: Item 2
3. September 22, 2011 Minutes – Special Meeting
Attachment: Item 3

IV. CONSENT CALENDAR – (None)

V. REPORTS (4–5)

4. Committee Reports
 - A. Finance Committee – No Report
 - B. Legislative Committee – No Report
 - C. Operations Committee – No Report
 - D. Technical Committee – No Report
5. Director’s Report – Pat Mallon

VI. DISCUSSION ITEMS – (6-7)

6. Evaluation Team Membership – Pat Mallon
Attachment: Item 6
7. JPA / Deltawrx Relationship– Pat Mallon
Attachment: Item 7



VII. ADMINISTRATIVE MATTERS (7–10)

8. Request for Proposal – LA-RICS System – Pat Mallon

ACTION ITEM: It is recommended that your Board:

a. Authorize the Executive Director to release the Request for Proposal (“RFP”) for the LA-RICS Land Mobile Radio (“LMR”) system and the Long Term Evolution (“LTE”) broadband system (the combined LMR system and LTE broadband system are collectively referred to as the “Telecommunications System”) through the Los Angeles County (“County”) Internal Services Department (“ISD”); and

b. Find that County procurement and contracting policies, programs and procedures are adopted for purposes of the RFP, and any contract resulting from the RFP, to the extent, and in the manner, reflected in the RFP, and not otherwise; and

c. Authorize the Executive Director to issue addenda to the RFP that the Executive Director determines, in his discretion, are consistent with the general scope of the RFP.

Attachment: Item 8

9. Request for Proposal – Project Management Support Services – Pat Mallon

ACTION ITEM: It is recommended that your Board:

a. Authorize the Executive Director to release a Request for Proposal (“RFP”) for project management support services through the Los Angeles County (“County”) Department of Public Works (“DPW”); and

b. Find that the County procurement and contracting policies, programs and procedures are adopted for purposes of the RFP, and any contract resulting from the RFP, to the extent, and in the manner, reflected in the RFP, and not otherwise; and

c. Authorize the Executive Director to issue addenda to the RFP that the Executive Director determines, in his discretion, are consistent with the general scope of the RFP.

Attachment: Item 9

10. “D Block” Outreach to Congress and Deficit Reduction Committee – Pat Mallon

ACTION ITEM: Authorize the Executive Director to disseminate the Authority’s position regarding the allocation of the D Block to Congress and the Deficit Reduction Committee.

Attachment: Item 10

11. Subcommittee on Membership Plan – Greg Simay

ACTION ITEM: The Board of Directors establish a subcommittee of the Finance Committee to consider membership plan options.

Attachment: Item 11



VIII. MISCELLANEOUS – (None)

IX. ITEMS FOR FUTURE DISCUSSION AND/OR ACTION BY THE BOARD

12. Project Funding

13. Project Risk Controls

X. PUBLIC COMMENT

XI. ADJOURNMENT and NEXT MEETING:

Thursday, November 3, 2011 at 9:00 a.m., at the Grace E. Simons Lodge.



BOARD MEETING INFORMATION

Members of the public are invited to address the LA-RICS Authority Board on any item on the agenda prior to action by the Board on that specific item. Members of the public may also address the Board on any matter within the subject matter jurisdiction of the Board. The Board will entertain such comments during the Public Comment period. Public Comment will be limited to three (3) minutes per individual for each item addressed, unless there are more than ten (10) comment cards for each item, in which case the Public Comment will be limited to one (1) minute per individual. The aforementioned limitation may be waived by the Board's Chair.

(NOTE: Pursuant to Government Code Section 54954.3(b) the legislative body of a local agency may adopt reasonable regulations, including but not limited to, regulations limiting the total amount of time allocated for public testimony on particular issues and for each individual speaker.)

Members of the public who wish to address the Board are urged to complete a Speaker Card and submit it to the Board Secretary prior to commencement of the public meeting. The cards are available in the meeting room. However, should a member of the public feel the need to address a matter while the meeting is in progress, a card may be submitted to the Board Secretary prior to final consideration of the matter.

It is requested that individuals who require the services of a translator contact the Board Secretary no later than the day preceding the meeting. Whenever possible, a translator will be provided. Sign language interpreters, assistive listening devices, or other auxiliary aids and/or services may be provided upon request. To ensure availability, you are advised to make your request at least 72 hours prior to the meeting you wish to attend at (323) 881-8291 or (323) 881-8295.

SI REQUIERE SERVICIOS DE TRADUCCION, FAVOR DE NOTIFICAR LA OFICINA CON 72 HORAS POR ANTICIPADO.

The meeting is recorded and the recording is kept for 30 days.



Board of Directors MEETING MINUTES

LOS ANGELES REGIONAL INTEROPERABLE COMMUNICATIONS SYSTEM AUTHORITY

BOARD OF DIRECTORS REGULAR MEETING

Thursday, September 1, 2011 • 9:00 a.m.
Grace E. Simons Lodge
1025 Elysian Park Drive, Los Angeles, CA 90012

Board Members Present:

William “Bill” T Fujioka, Chair, CEO, County of Los Angeles
Miguel Santana, CAO, City of Los Angeles
Gerry F. Miller, Chief Legislative Analyst, City of Los Angeles
Leroy “Lee” D. Baca, Sheriff, County of Los Angeles
Reginald “Reggie” Harrison, Deputy City Manager, City of Long Beach
Harold Scoggins, Fire Chief, City of Glendale, representing the Los Angeles Area Fire Chiefs Association
Scott Pickwith, Police Chief, City of La Verne, representing the Los Angeles County Police Chiefs Association
LeRoy J. Jackson, City Manager, City of Torrance, representing At Large Seat
Donald “Don” Pedersen, Police Chief, City of Culver City, At Large Seat
Gregory “Greg” L. Simay, Assistant General Manager, City of Burbank Water & Power, At Large Seat
Kim Raney, Police Chief, City of Covina, At Large Seat

Representatives For Board Members Present:

Sandy J. MacArthur, representing Charles “Charlie” L. Beck, Vice Chair, Police Chief, City of Los Angeles
Andrew Fox, representing Millage Peaks, Fire Chief, City of Los Angeles Fire Department
Scott Poster, representing Daryl L. Osby, Fire Chief, County of Los Angeles
Cathy Chidester, representing Dr. Mitchell H. Katz, Director, DHS, County of Los Angeles
Nancy L. Ramirez, representing Steven K. “Steve” Zipperman, Police Chief, Los Angeles School Police Department
Sam Olivito, representing Mark R. Alexander, City Manager, City of La Cañada Flintridge, representing Contract Cities Association

Officers Present:

Pat Mallon, LA-RICS Executive Director
Connie Yee, representing Wendy L. Watanabe, Los Angeles County Auditor-Controller
Patricia Saucedo, Board Secretary

Absent:

Mark J. Saladino, Los Angeles County Treasurer and Tax Collector



NOTE: ACTION MAY BE TAKEN ON ANY ITEM IDENTIFIED ON THE AGENDA

I. CALL TO ORDER

II. ANNOUNCE QUORUM – Roll Call

Chair Bill Fujioka made acknowledgment that a quorum was present.

III. APPROVAL OF MINUTES – Board Member Fox requested an amendment to page 5 of the August 4, 2011 Regular Meeting minutes. Board Member Fox stated that he requested a written legal opinion on the items that the Board would take action on. Motion was made for approval of the August 4, 2011 meeting minutes as amended by Board Member Fox and for the Special Meeting minutes from July 28, 2011. **MOTION APPROVED.**

IV. CONSENT CALENDAR – None.

V. REPORTS (1–2)

1. Committee Reports

- a. Finance Committee – No Report.
- b. Legislative Committee – No Report.
- c. Operations Committee – No Report.
- d. Technical Committee – No Report.

2. Director's Report

Washington Trip: Executive Director Mallon stated that on July 15th, Chairman Fujioka, Board Member Baca, and the LAPD Chief Michel Moore traveled to Washington and met with both the Department of Commerce (DOC) and Federal Communications Commission (FCC). In the first meeting, they provided DOC an update on the procurement process and why it was terminated, as well as the path moving forward. There was some discussion on the PSIC grant and its deadline. DOC also suggested developing a Management Strategy on the “roll out” of the broadband system to address high-risk areas first. The second meeting was with the FCC, in regards to the frequency licenses for radio coverage in Channels 14 and 16, and the October 9th extension. The FCC asked LA-RICS to submit a formal request for the license extension.

California Assembly Bill 946: Executive Director Mallon stated that AB 946 would allow the LA-RICS project to procure the system through a “Turn-Key” procurement. He stated that on August 25, 2011, AB 946 went to the California Senate Government Operations Committee where it passed with a vote of 11 to 0. There was support from Long Beach, the California State Firefighters Association, the Sheriff’s Department, and the Authority.

Executive Director Mallon stated that based on the request from our legislative lobbyist in Sacramento, Authority members were requested to send letters, emails, and make calls to their elected representatives to express their support of AB 946. He mentioned that AB 946 must receive approval from both the Senate and Assembly by Friday, September 9th. The Governor’s office has already indicated their full support. Chair Fujioka reiterated the importance of AB 946 and of its widespread support.

Board Member Santana asked if the Authority had taken a position on the legislation. John Krattli, County Counsel, stated that it was not on the Agenda as an Action Item; however, it was encompassed in the discussion before the Board within the concept of Telecommunications as Turn-Key, and the structuring as to one or several RFPs. He stated that the Board could direct staff to take position, and still be consistent with the Brown Act.



John Krattli said that it could be under the current item or under the Turn-Key item. Board Member Santana made a motion to support AB 946. Chair Fujioka heard a first and second motion. **MOTION APPROVED.**

VI. DISCUSSION ITEMS – (3)

3. JPA/Deltawrx Relationship: Board Member Jackson stated that the Board has never established the role of Deltawrx. He explained that they have been the Board's advocates and involved in the process reviewing the RFPs and other factors. He stated that it is appropriate that whenever there is a consultant, there should be an affirmative statement regarding the relationship and involvement of the current participants. Board Member Jackson explained that it was evident that the Board may have some concerns with participants involved in the second evaluation process. If that is still the factor and we are asking for legal opinion it would seem that the same concern would apply to consultants. Board Member Jackson asked that it be brought back for the next meeting to affirm their role to the Board.

Board Member Baca asked for the duties of the Deltawrx. Executive Director Mallon stated that they are technical experts and an integral part of the RFP development process, as is the case with the County and City of Los Angeles staff. They have provided expertise without any bias. Executive Director Mallon clarified that they are facilitators and do not participate in the evaluations.

Board Member Scoggins asked whether the involvement of prior staff in the new process will be addressed. Executive Director Mallon stated that they have had some discussion and will present it at the next meeting. Board Member Jackson added that in addition to the Deltawrx relationship, the subject of using prior personnel also be brought to the Board.

VII. ADMINISTRATIVE MATTERS (4–7)

4. Request for Proposals – LA-RICS System

ACTION ITEM: Proposed RFP for Telecommunications System (one RFP or two RFPs):

Executive Director Mallon presented a letter from the City Manager of Glendale recommending that the RFP be issued as separate procurements for LMR and LTE.

Mike Thayer made a presentation of the advantages and disadvantages of one versus two RFPs. He stated that this discussion is separate from what is happening in Sacramento, and focuses on the technical components of only regarding LMR and LTE network. He explained that there are different vendors for the voice radio system and different vendors for the LTE. What is at issue is who acts as the system integrator since they overlap in the two systems. Mike Thayer stated that there can be shared infrastructure, such as microwave/backhaul, backup generators, towers, and shelters. The risk issue comes down to who ultimately is responsible if something goes wrong.

Executive Director Mallon explained to the Board that the RFP is currently written toward a single vendor, but with separate quotations for the LMR and the LTE portions. Therefore, if we cannot proceed with the procurement of one system, we have a definite price to proceed with the other.

The Board further discussed the scoring issues, and advantages and disadvantages of one versus two RFPs.



Board Member Baca stated that the discussion regarding integration is really about coordination. It is two different systems that use the same roadway.

Executive Director Mallon stated that staff evaluated both options and recommends that the Authority go with a single vendor because there are a number of sites that will have shared components for both systems.

LAFD Captain Kevin Nida, Chair of the Technical Committee addressed the Board regarding the integration questions. He stated that a combined RFP is the most effective, efficient, and probably the most cost-effective procurement method as well.

Board Member Harrison stated he liked the idea of two RFPs, but was concerned about the resources necessary to manage two separate contracts.

Board Member Simay stated that he was in disagreement in that we underestimate the potential participation by more vendors which, as a general rule, may lower the cost more than the cost of additional coordination. He stated that the future lies with LTE and that is what we should focus on.

Board Member Scoggins stated that it is not too late to decide to go with two RFPs and require the Project Management to integrate or add it to the scope of work.

Board Member Jackson moved for two separate RFPs. There was a second on the motion. The Board discussed the matter further.

Board Member Santana asked for clarification with the status of the pending legislation and recommended that the Board should not take action until the pending legislation goes through the Assembly and the Senate.

Board Member Jackson withdrew his motion. Board Member Miguel Santana made a motion to continue the item to a Special Meeting following action on the pending legislation. Should the legislation pass, the Special Meeting will occur in two weeks. Should the legislation fail, a Special Meeting can be held in one week. **MOTION APPROVED.**

5. Request for Proposal – Environmental Support

ACTION ITEM: Recommend the Authority approve release of the Request for Proposal for Environmental Consultant Services. **MOTION APPROVED.**

6. Membership Admission Approval/Inglewood Unified School District Police Department

ACTION ITEM: Recommend the Authority approve the admission of the Inglewood Unified School District Police Department as a member of the LA-RICS Joint Power Authority. **MOTION APPROVED.**

7. Senate Bill 1040

ACTION ITEM: Recommend the Authority authorized the Executive Director send a letter on behalf of the Authority to support provisions of Senate Bill 1040 (S. 1040)

Executive Director Mallon mentioned that Section 207 in Senate Bill 1040 should be opposed as it relates to Public Safety relinquishing radio frequencies below 512 Mhz. LA-RICS staff is not recommending support of Section 207, but is recommending support of the remainder of the Bill. Board Member Simay suggested an amendment to exclude Los Angeles County from Section 207. Sara Henry stated that Los Angeles County meets the criteria already in Section 207 to not relinquish radio frequencies; however, recommended we be on record to oppose this section of the Bill. **MOTION APPROVED.**



VIII. MISCELLANEOUS – None.

IX. ITEMS FOR FUTURE DISCUSSION AND/OR ACTION BY THE BOARD:

8. Project Funding and Guidance Feedback
 - To what extent a subscriber unit would control part of the financing packet?
 - To what extent will that be viewed as the responsibility of the agency?
9. Project Risk Controls
10. The Lifespan of Equipment and Associated Costs
 - Depreciation and Replacement of Equipment
 - Annual License Costs related to any proposals (e.g., software or other elements)
 - Annual Anticipated Maintenance Costs
 - Annual Management Operational Costs

X. PUBLIC COMMENT – None.

XI. ADJOURNMENT and NEXT MEETING:

Chair Fujioka adjourned the meeting at 10:37 a.m. and requested that the Board be flexible with their calendars for a possible future Special Meeting, to be determined upon results of legislative matter as mentioned in Item VII.4.



Board of Directors
SPECIAL MEETING MINUTES

**LOS ANGELES REGIONAL
INTEROPERABLE COMMUNICATIONS SYSTEM AUTHORITY**

September 15, 2011

Los Angeles County Fire Department Headquarters
Training Room 26
1320 N. Eastern Ave., Los Angeles, CA 90063

Board Members Present:

William “Bill” T Fujioka Chair, CEO, County of Los Angeles
Miguel Santana, CAO, City of Los Angeles
Gerry F. Miller, Chief Legislative Analyst, City of Los Angeles
Daryl L. Osby, Fire Chief, County of Los Angeles
Harold Scoggins, Fire Chief, City of Glendale, representing the Los Angeles Area Fire Chiefs Association
Scott Pickwith, Police Chief, City of La Verne, representing the Los Angeles County Police Chiefs Association
Mark R. Alexander, City Manager, City of La Cañada Flintridge, representing Contract Cities Association
LeRoy J. Jackson, City Manager, City of Torrance, representing At Large Seat
Donald Pederson, Police Chief, City of Culver City, representing At Large Seat
Gregory “Greg” L. Simay, Assistant General Manager, City of Burbank Water & Power, At Large Seat
Kim Raney, Police Chief, City of Covina, At Large Seat

Representatives For Board Members Present:

David Betkey, representing Leroy “Lee” D. Baca, Sheriff, County of Los Angeles
Andrew Fox, representing Brian Cummings, Fire Chief, City of Los Angeles Fire Department
Alan Patalano, representing Reginald “Reggie” Harrison, Deputy City Manager, City of Long Beach
Cathy Chidester, representing Dr. Mitchell H. Katz, Director, DHS, County of Los Angeles
Nancy L. Ramirez, representing Steven K. “Steve” Zipperman, Police Chief, Los Angeles School Police Department

Officers Present:

Pat Mallon, LA-RICS Executive Director
Patricia Saucedo, Board Secretary

Absent:

Charles “Charlie” L. Beck, Vice Chair, Police Chief, City of Los Angeles
Mark J. Saladino, Los Angeles Treasurer and Tax Collector
Wendy L. Watanabe, Los Angeles County Auditor-Controller



I. CALL TO ORDER

Chair Fujioka called the meeting to order.

II. ANNOUNCE QUORUM – Roll Call

Chair Fujioka acknowledged that quorum was present.

III. PUBLIC COMMENTS – None.

IV. ADMINISTRATIVE MATTERS

Chair Fujioka announced that Assembly Bill 946 passed through the Assembly Floor unanimously in Sacramento on September 9, 2011 and has gone to the Governor for his approval. This legislation addressed the issue with existing law by giving us authority to procure the LA-RICS system as a “turn-key” system.

Executive Director Mallon stated that at the September 1, 2011, meeting there was discussion by the Board regarding the two RFP alternatives. He explained the two alternatives presented were: 1) to request the proposals in response to a single RFP requesting alternate pricings for the entire communication system, breakout price for the LMR and LTE; and 2) two separate RFP's, one for the LMR and one the LTE systems. Executive Director Mallon stated that the Board decided to delay the decision until we had a better read on what would happen with regard to AB 946. With the passage of AB 946 Executive Director Mallon indicated that staff's recommendation was to go with the single RFP with the alternative pricing. Executive Director Mallon stated that the agenda packets contain charts for a presentation by Mehrdad Larijaniha from Los Angeles City ITA.

Mr. Mehrdad Larijaniha presented the charts illustrating the key components of the system and how the components work together. He discussed the commonalities of the sites and enhancements necessary to provide higher capacity. Mr. Larijaniha also discussed opportunities for integration.

Board Member Jackson asked if there were advantages from emergency operations standpoint to have the site independent if one goes down. Mr. Larijaniha explained that the sites have a lot of redundancy to address that issue.

Board Member Simay stated that there are integration opportunities but he did not understand why they would be precluded if the vendors proposed it separately.

Board Member Jackson asked for clarification on the single procurement option. Executive Director Mallon explained that the proposed single RFP requires a total system price and separate pricing for each of the LMR and LTE systems in case we were not able to move forward with one of the systems; however, it does not give the opportunity to pick and choose the vendors from different proposals for the LMR and broadband systems.

Board Member Simay asked what would preclude a vendor bidding just on the broadband from making use of shared facilities. Mr. Larijaniha answered by making an analogy to a house and how there are different pieces but you need overarching control. Mr. Larijaniha stated that there is a need for sequencing activities on multiple contractors having the same interests.



Executive Director Mallon stated that the issue for the Authority is that, although the systems can be built separately, somebody has to integrate them and assume the risks of making the systems work. He explained that if there are two vendors, the Authority would have to be the arbitrator for problems, maintenance, and other system issues. He also said that due to grant deadlines we do not have the option of doing one system first; both systems must be done at the same time.

Alternate Member Fox expanded on the analogy of a house. He stated that it is one plumbing system where it goes to different parts of the house such as drinking water versus toilets. He explained, if there is a problem they share the same supply with different uses. Alternate Member Fox said that to bring the contractor and tell them to fix it; there is an integration issue. So, yes, it can be done, but it will be problematic and extremely expensive.

Board Member Raney stated that he was frustrated that information presented was only for a single RFP. He also stated that he was frustrated that the agenda packet was not submitted to the Board Members in a timely matter to allow them to review it before each meeting. Executive Director Mallon explained that staff and legal counsel are working in a serious fashion on the request for proposal. Executive Director Mallon stated that they are adapting to direction without exposing the Authority to litigation or further appeals and apologized for the inconvenience.

Chair Fujioka stated that the Board Members may need one more week to take a look at the options and talk to their respective experts. Chair Fujioka explained that when you review the issues presented, the option with one RFP is better. Chair Fujioka asked the Board Members to take this time to ask questions and come back next week to make the decision. Executive Director Mallon added that the September 1, 2011, meeting included a chart with the options for a single RFP and for two RFPs.

Board Member Jackson asked how the grant funded projects for the City of LA and the County that involved the communication sites are not part of this process. Mr. Larijaniha stated those projects involve sites that engineers believe provide the most amount of footprint. Executive Director Mallon clarified that those projects are still in the process of design and there are sites that need significant renovation in order to support the LA-RICS system. Executive Director Mallon also stated that LA-RICS has reached out to the County, the Cities and the Board Members to identify sites that can be used for the LMR, LMR and LTE, or just the LTE. Executive Director Mallon clarified that the grant funded projects involve nine sites that are heavily utilized by the City and County for the existing LMR system. Mr. Larijaniha provided the Board Members with an example of a site that the vendors would seriously consider using, such as Mount Lee behind the Hollywood sign. Its radio system coverage strongly indicates that it is going to be used in the LA-RICS system. Chair Fujioka added that Mount Lee is one of the top five sites that would be used no matter who does the system.

Board Member Scoggins asked why it has to be one vendor if there are multiple racks on each site and room for the vendors to work. Board Member Scoggins explained that he has been on a site where technicians have been doing different work at one site. Mr. Larijaniha interjected by explaining the complexity of design and site location by two vendors. Mr. Larijaniha stated that if Vendor A and Vendor B both want to put an antenna in the same spot, there is a conflict because they both will want the ideal spot.

Board Member Alexander questioned whether they need to make the decision now or following the RFP process. He asked if it is possible to evaluate the advantages and disadvantages once we have the proposals.



Counsel Goodrich stated that he believed it would be extraordinarily complex and he does not know how they would ultimately score it. Counsel Goodrich stated that the Authority has the option to do a Turn-Key procurement where you can pick up the phone and talk to one person no matter what the problem. This is an extraordinarily effective and efficient legal vehicle for the benefit of the Authority because it shifts the risks of the number of problems that come with integration. Counsel Goodrich stated that we are now talking about two competing system which destroys the benefits of the turn-key model.

Counsel Goodrich explained that it is a fundamental assumption that both of these systems will be constructed concurrently, not sequentially. He stated that there are 30 to 60 or more sites which are going to be shared by these two systems and those sites are finite. If there are two procurements concurrently, you will have two sets of contractors competing with each other for access. Counsel Goodrich further explained that there is a great deal of shared infrastructure and under a single turn-key all that design risk falls under one contractor. He stated that the risk will have to be shifted to the authority to do the construction or it will be given to only one of the bidders. If the Board Members adopt two procurements, it will be a legal prescription for major disruption and delay of claims from both sides.

Board Member Jackson stated that there is an assumption that both projects are moving forward, but there is available funds for just the broadband. Executive Director Mallon clarified that there will be phased notices as it pertains to the CEQA issues. Executive Director Mallon stated that we do not know if there are sufficient funds to complete the LTE system to provide the required 95% coverage to the entire County.

Board Member Alexander stated that in the RFP process, the Authority does have the ability to reject all bids. He stated that the Board could make a decision at a later time and reject whatever process that did not meet the Board's needs.

Board Member Santana stated that at the last meeting the Authority supported AB 946 to allow for a turn-key. He stated that he is not surprised that the recommendation is to support one RFP because it is consistent with the purpose of the legislation. He asked whether the Authority has discretion to direct sequencing under one RFP. Executive Director Mallon responded that the Authority had the discretion, particularly due to the environment clearance.

Board Member Miller stated that he researched this issue and is convinced that we need to do a single RFP. He explained that the Authority cannot afford another misstep and the problem with preserving flexibility would be an extraordinary difficult scoring system.

Board Member Scoggins asked if there is a challenge, would it hold up both pieces? Counsel Goodrich responded that a lawsuit would challenge the entire procurement; you could not preserve a piece of it.

Board Member Alexander moved to continue discussion to next week to allow staff to return with more information on Option A, Option B, and the new Option C, where Option C would be concurrent RFP's to give the vendors the option to bid on either A (a single system with both LMR and LTE) or B (two individual RFPs for the LMR system and the LTE system). Board Member Simay seconded. **MOTION APPROVED – voting in favor 9; opposed 7.**

V. MEETING ADJOURNMENT

Chair Fujioka adjourned the meeting at 10:20 a.m.

VI. NEXT REGULAR BOARD OF DIRECTORS MEETING

Thursday, October 6, 2011 at 9:00 a.m., at the Grace E. Simons Lodge.



Board of Directors
SPECIAL MEETING MINUTES
**LOS ANGELES REGIONAL
INTEROPERABLE COMMUNICATIONS SYSTEM AUTHORITY**

Thursday, September 22, 2011 • 9:00 a.m.

Room 739 Kenneth Hahn Hall of Administration
500 W. Temple Street
Los Angeles, CA 90012

Teleconference Location
Hilton San Francisco Union Square
333 O'Farrell Street – Tower 1, Room 874
San Francisco, CA 94102

Board Members Present:

William “Bill” T Fujioka Chair, CEO, County of Los Angeles
Miguel Santana, CAO, City of Los Angeles
Gerry F. Miller, Chief Legislative Analyst, City of Los Angeles
Daryl L. Osby, Fire Chief, County of Los Angeles
Reginald “Reggie” Harrison, Deputy City Manager, City of Long Beach
Harold Scoggins, Fire Chief, City of Glendale, representing the Los Angeles Area Fire Chiefs Association
Scott Pickwith, Police Chief, City of La Verne, representing the Los Angeles County Police Chiefs Association
LeRoy J. Jackson, City Manager, City of Torrance, representing At Large Seat
Donald Pederson, Police Chief, City of Culver City, representing At Large Seat
Gregory “Greg” L. Simay, Assistant General Manager, City of Burbank Water & Power, At Large Seat

Board Member Present via Teleconferencing:

Mark R. Alexander, City Manager, City of La Cañada Flintridge, representing Contract Cities Association

Representatives For Board Members Present:

Andrew Fox, representing Brain Cummings, Fire Chief, City of Los Angeles Fire Department
Sandy J. MacArthur, Charles “Charlie” L. Beck, Vice Chair, Police Chief, City of Los Angeles
David Betkey, representing Leroy “Lee” D. Baca, Sheriff, County of Los Angeles
Cathy Chidester, representing Dr. Mitchell H. Katz, Director, DHS, County of Los Angeles
Nancy L. Ramirez, representing Steven K. “Steve” Zipperman, Police Chief, Los Angeles School Police Department
Derek Webster, representing Kim Raney, Police Chief, City of Covina, At Large Seat

Officers Present:

Pat Mallon, LA-RICS Executive Director
Patricia Saucedo, Board Secretary

Absent:

Mark J. Saladino, Los Angeles Treasurer and Tax Collector

AGENDA ITEM 3



Wendy L. Watanabe, Los Angeles County Auditor-Controller

I. CALL TO ORDER

II. ANNOUNCE QUORUM – Roll Call

III. PUBLIC COMMENTS – None.

IV. ADMINISTRATIVE MATTERS

1. Telecommunications System Procurement Options

ACTION ITEM: Consider alternate approach to the issuance of the RFP for the LA-RICS Telecommunication System.

Recommendation: Direct staff to proceed with a single RFP for the Telecommunications System, requesting that proposers include alternate pricing in their proposals as follows: (a) a price for the entire Telecommunications System, consisting of both the LMR and LTE systems; (b) a price for the LMR system alone; and (c) a price for the LTE broadband system alone.

Executive Director Mallon recapped the Authority's request from the meeting of September 15, 2011. LA-RICS staff was asked to look into three different alternatives for the procurement of the communications system: 1) was a single Request for Proposals (RFP) for both the Land Mobile Radio (LMR) and Long Term Evolution (LTE) radio system with separate deductive alternate pricing for LMR and LTE separately; 2) two separate RFPs, one for the LMR system and one for LTE system individually; and 3) three separate RFPs, a combination of alternates one and two, getting a combined quote for LMR and LTE system and individual quotes for the LMR and LTE systems individually.

Staff developed a chart for the Authority depicting the various alternates. Staff also did a parallel comparison of the processes. The concern is that with three independent procurement processes we need to compile three individual evaluation teams. Evaluations can run consecutively or sequentially. In addition, there are other considerations since LA-RICS is grant funded and it must comply with the Federal CFRs and special regulations which specify that we articulate, in the front end documents of the RFP, anything that might be of interest to the potential vendor. If we are to select a process to be followed at the end of procurement, we need to announce that in the procurement documents. This would include the potential that one of the systems would not be procured. We need to see whether we are going with the two systems or single system before we issue the RFP. This is counter to the whole intent behind this alternative. To further compound it, the Board would have to make an independent decision as to which of the three they want to pursue without any knowledge of the name of the company prevailing in each of the three processes.

As articulated at the last meeting, LA-RICS staff is recommending Alternative A.

Chair Fujioka stated that in his mind, due to the host of deficiencies and also the economy, having one RFP is absolutely the best way to go at this juncture. There have been presentations and information from not only staff but also by independent Counsel. There was a significant effort to have the legislation passed in Sacramento to allow LA-RICS to move forward as a turn-key procurement. This project is being watched by everyone, by State, Washington D.C., on the East, by other major jurisdictions and municipalities throughout the nation. We have significant deadlines that we have to hit, if we do not hit them it impacts not only some of our grant funding, but impacts the system. The timeline we have for the RFP is very aggressive as is the evaluation of the RFP. Additionally, we are



going to get on legislation to try and help us with the CEQA process as that process can put up a very huge roadblock.

Board Member Jackson mentioned that the LTE system has BTOP funding. If we are unable to proceed because the proposal is poor, would the Board have to go out again with another RFP to see who other vendors might be?

Executive Director Mallon stated that the idea behind Alternative A. is If for some reason we cannot proceed with one part of the project, it gives the Board the discretion to proceed with the other; not to cancel that part of it and go out and seek another procurement process.

Board Member Jackson moved for Alternative B, two RFPs.

Board Member Osby questioned Attachment B in the Board package, and the statement, "there is little doubt that some federal funds would be lost," and requested clarification. Executive Director Mallon advised that they are going to be hard pressed to take advantage of the grant dollars because right now they have two grants that expire in May 2012. If they get into a contract in January or February, there two grants are about 40 million dollars that will expire May 2012. Any delay whatsoever, even a 30-day delay will result in LA-RICS not being able to spend some of that money.

Chair Fujioka advised he has a motion on the table by Board Member Jackson and a second by Board Member Simay.

Roll Call Vote for Alternative B:

In favor:

LeRoy J. Jackson
Donald Pedersen

Scott Pickwith
Derrick Webster

Harold Scoggins
Gregory Simay

Opposed:

William Fujioka
Mark Alexander
David Betkey
Sandy J. MacArthur

Andrew Fox
Reginald Harrison
Cathy Chidester
Gerry Miller

Daryl Osby
Miguel Santana
Nancy Ramirez

MOTION FAILED

Chair Fujioka has another motion on the table for Alternative A.

Roll Call Vote for Alternative A:

In favor:

William Fujioka
Mark Alexander
David Betkey
Sandy J. MacArthur

Andrew Fox
Reginald Harrison
Cathy Chidester
Gerry Miller

Daryl Osby
Miguel Santana
Nancy Ramirez

Opposed:

LeRoy J. Jackson
Donald Pedersen

Scott Pickwith
Derrick Webster

Harold Scoggins
Gregory Simay

Chair Fujioka stated that the motion for a single RFP, Alternative A, was carried.

MOTION APPROVED.



Board Member Miller stated that in light of the truncated response time, he suggested notification to the bidders that the RFP is coming. Executive Director Mallon stated that they are still incorporating some changes to the sample agreement and it is their intent to bring back an RFP to the Board at the regular meeting on October 6, 2011, with a request for an approval to release it.

Board Member Simay would like the minutes to reflect that the Boards disagreement over this difficult issue notwithstanding, they are all committed to interoperable system and believes that LA-RICS must continue to be. Chair Fujioka believes that everyone recognized that they took the extra time to consider the concerns of everyone and they were presented and heard. "As long as this project is moving forward, everyone is in it together."

V. MEETING ADJOURNMENT

VI. NEXT REGULAR BOARD OF DIRECTORS MEETING:

Thursday, October 6, 2011 at 9:00 a.m., at the Grace E. Simons Lodge.



LOS ANGELES REGIONAL INTEROPERABLE COMMUNICATIONS SYSTEM AUTHORITY

2525 Corporate Place, Suite 200
Monterey Park, California 91754
(323) 881-8291

PATRICK J. MALLON
EXECUTIVE DIRECTOR

October 6, 2011

TO: LA-RICS BOARD OF DIRECTORS
FROM: PATRICK J. MALLON, EXECUTIVE DIRECTOR

EVALUATION TEAM MEMBERSHIP

I. Background

On July 28, 2011, the Board of Directors held a Special Meeting to review the procurement process for the RFP released on April 5, 2010. After discussion, the Board passed a motion to cancel the existing procurement and start a new procurement for the Land Mobile Radio ("LMR) and Long Term Evolution ("LTE") broadband system. In the last two months, Authority staff has provided various procurement options, and in accordance with recent actions taken by the Board, staff is anticipating the release of a new RFP on October 11, 2011.

II. Eligible Members for the new Evaluation Team

After consultation with legal counsel regarding the composition of the Evaluations Team, the following restrictions are recommended:

1. Members of the new Evaluation Team may not have served as a member of the Evaluation Team who scored proposals in the prior procurement process.
2. Members of the new Evaluation Team may not have been a member of the prior Negotiations Team.
3. Members of the new Evaluation Team may not have been a subject matter expert on the prior Negotiations Team.

III. Nominations for new Evaluations Team

It is imperative to start recruiting and training the new Evaluation Team as soon as possible. We request your agencies to nominate evaluators directly to the Executive Director by Friday, October 27, 2011.

AGENDA ITEM 6



LOS ANGELES REGIONAL INTEROPERABLE COMMUNICATIONS SYSTEM AUTHORITY

2525 Corporate Place, Suite 200
Monterey Park, California 91754
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PATRICK J. MALLON
EXECUTIVE DIRECTOR

October 6, 2011

TO: LA-RICS BOARD OF DIRECTORS
FROM: PATRICK J. MALLON, EXECUTIVE DIRECTOR

JPA / DELTAWRX RELATIONSHIP

I. Background

At your Board meeting of September 1, 2011, Board Member Jackson requested clarification as to the role of DELTAWRX and the Los Angeles Regional Interoperable Communications System ("LA-RICS") Authority ("Authority"). Mr. Jackson stated that there should be an affirmative statement regarding the relationship between the Authority and DELTAWRX. Following some discussion, Mr. Jackson requested that this item be included on the Board's agenda for further consideration.

II. Current Contract

The current contract between DELTAWRX and the County of Los Angeles was executed on June 13, 2011. The contract, which has a two year term, provides that DELTAWRX will serve as the County's project consultant for the LA-RICS project.

III. Past and Future Participation

DELTAWRX has been involved with the LA-RICS Project since its inception and with the Authority since its formation. During the course of its involvement, DELTAWRX has made numerous presentations to your Board and advised both LA-RICS staff and your Board regarding the LA-RICS procurement. DELTAWRX has worked with LA-RICS staff and the technical experts from member agencies in developing the design concepts and criteria for the LA-RICS project. DELTAWRX has provided the necessary technical and administrative support to your Executive Director to accomplish the many of the tasks needed to move this project forward.

In concert with the LA-RICS staff, DELTAWRX was extensively involved in the preparation of the previous Request for Proposals ("RFP"). Since your Board's cancellation of the previous RFP, DELTAWRX has worked closely with LA-RICS project staff to craft the new RFP, including facilitating working sessions with member agency technical staff in developing the technical specifications for the new RFP. With respect to the new procurement process, it is anticipated that DELTAWRX will act in the role of facilitators, but will not provide subject matter expertise nor serve as evaluators.

AGENDA ITEM 7



LOS ANGELES REGIONAL INTEROPERABLE COMMUNICATIONS SYSTEM AUTHORITY

2525 Corporate Place, Suite 200
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PATRICK J. MALLON
EXECUTIVE DIRECTOR

October 6, 2011

Board of Directors
Los Angeles Regional Interoperable Communications System ("LA-RICS") Authority (the
"Authority")

Dear Directors:

AUTHORIZE THE EXECUTIVE DIRECTOR TO RELEASE A REQUEST FOR PROPOSALS FOR THE DELIVERY OF THE TELECOMMUNICATIONS SYSTEM

RECOMMENDED ACTIONS

It is recommended that your Board:

1. Authorize the Executive Director to release the Request for Proposal ("RFP") for the LA-RICS Land Mobile Radio ("LMR") system and the Long Term Evolution ("LTE") broadband system (the combined LMR system and LTE broadband system are collectively referred to as the "Telecommunications System") through the Los Angeles County ("County") Internal Services Department ("ISD"); and
2. Find that County procurement and contracting policies, programs and procedures are adopted for purposes of the RFP, and any contract resulting from the RFP, to the extent, and in the manner, reflected in the RFP, and not otherwise; and
3. Authorize the Executive Director to issue addenda to the RFP that the Executive Director determines, in his discretion, are consistent with the general scope of the RFP.

BACKGROUND

On August 4, 2011, your Board directed Authority staff to prepare a new RFP for the delivery of the Telecommunication System. At the regular meeting on September 1, 2011, and subsequent special meetings held on September 15 and September 22, your Board discussed the advantages and disadvantages of issuing one versus multiple RFPs. On September 22nd, your Board approved the preparation of one RFP, to include pricing for the delivery of the entire Telecommunications System, as well as deductive alternate pricing for the LMR system and the LTE broadband system.

Concurrent with your discussion regarding the procurement options, the County of Los Angeles sponsored legislation to allow the Authority to use a solicitation process to award a contract for design, construction and delivery of the system through a turn-key procurement. Assembly Bill

AGENDA ITEM 8

946 was approved in both the California Assembly and Senate and has now been signed into law by the Governor. It is effective immediately. Based on the anticipation of this action and the Board's decision to pursue a single RFP for the Telecommunications System, Authority staff has revised the RFP accordingly.

PURPOSE/ JUSTIFICATION OF RECOMMENDED ACTION

The purpose of the first recommended action is to allow staff to proceed with the solicitation process for the Telecommunications System. The purpose of the second recommended action is to provide that County procurement and contracting policies, programs and procedures are adopted for purposes of the RFP, and any contract resulting from the RFP, to the extent, and in the manner, reflected in the RFP, and not otherwise. The purpose of the third recommended action is to allow the Executive Director to issue addenda to the RFP that the Executive Director determines, in his discretion, are consistent with the general scope of the RFP.

Due to the extremely tight time constraints of preparing the revised RFP, the RFP, which is subject to ongoing revision, is not being distributed with the agenda. However, member agencies have been invited to send staff to the LA-RICS offices beginning Monday, October 3, 2011, to provide input on the drafting of the revised RFP. Staff will consider incorporating, as appropriate, comments from member agencies whose staff participate in the review of the revised RFP and provide comments.

The current anticipated timeline for the RFP procurement process is as follows:

Event	Date
Release of RFP	October 11, 2011
Due date to submit Non-Disclosure Agreement	+7
Final Day to Submit Written Questions	+14
Written responses to questions received	+21
Last Day to Request Site Visit	+24
Final Day to Submit a Request for a Solicitation Requirements Review	+24
Proposal Submission Deadline	+49

Once evaluations and negotiations are completed, the Executive Director will provide your Board with a final report detailing the procurement process with a contract for your Board's approval.

FISCAL IMPACT/FINANCING

There is no fiscal impact at this time.

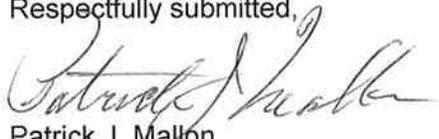
FACTS AND PROVISIONS/ LEGAL REQUIREMENT

ISD will publish and distribute the RFP to the vendor community, and receive proposals from proposing vendors.

AGREEMENTS/ CONTRACTING

The Executive Director will return to your board to recommend that a contract be awarded after the evaluation and negotiation processes have been complete.

Respectfully submitted,



Patrick J. Mallon
Executive Director
PJM:sh

cc: Counsel to the Authority



LOS ANGELES REGIONAL INTEROPERABLE COMMUNICATIONS SYSTEM AUTHORITY

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PATRICK J. MALLON
EXECUTIVE DIRECTOR

October 6, 2011

Board of Directors
Los Angeles Regional Interoperable Communications System ("LA-RICS") Authority (the
"Authority")

Dear Directors:

AUTHORIZE THE EXECUTIVE DIRECTOR TO RELEASE A REQUEST FOR PROPOSALS FOR PROJECT MANAGEMENT SERVICES

RECOMMENDED ACTIONS

It is recommended that the Authority's Board of Directors:

1. Authorize the Executive Director to release a Request for Proposal ("RFP") for project management support services through the Los Angeles County ("County") Department of Public Works ("DPW"); and
2. Find that the County procurement and contracting policies, programs and procedures are adopted for purposes of the RFP, and any contract resulting from the RFP, to the extent, and in the manner, reflected in the RFP, and not otherwise; and
3. Authorize the Executive Director to issue addenda to the RFP that the Executive Director determines, in his discretion, are consistent with the general scope of the RFP.

BACKGROUND

Project management services are necessary to monitor, coordinate, and evaluate all key project activities to ensure optimum scope/configuration control, cost/schedule compliance, and quality assurance/control of project designs, specifications, contracting strategies, and contractor performance leading to claims avoidance/claims mitigation with respect to the LA-RICS project.

PURPOSE/ JUSTIFICATION OF RECOMMENDED ACTION

The purpose of the first recommended action is to allow staff to proceed with the solicitation process for project management services for the LA-RICS project. The intent is to employ a qualified consultant that exhibits proactive leadership and good planning and management practices. Of particular importance is the ability of the successful firm to provide staff that are self-motivated and can quickly learn the County of Los Angeles Capital Project delivery process to manage the LA-RICS project to completion, on time, and on or below budget target.

AGENDA ITEM 9

The purpose of the second recommended action is to provide that County procurement and contracting policies, programs and procedures are adopted for purposes of the RFP, and any contract resulting from the RFP, to the extent, and in the manner reflected in, the RFP, and not otherwise. The purpose of the second recommended action is to allow the Executive Director to issue addenda to the RFP that the Executive Director determines, in his discretion, are consistent with the general scope of the RFP.

FISCAL IMPACT/FINANCING

There is no fiscal impact at this time. Once a contract is presented to the Board, all contract costs will be fully reimbursable by grants.

FACTS AND PROVISIONS/ LEGAL REQUIREMENT

DPW will publish and distribute the RFP to the vendor community, and receive proposals from proposing vendors.

AGREEMENTS/ CONTRACTING

The Executive Director will return to your board to recommend that a contract be awarded after the evaluation and negotiation processes have been complete.

Respectfully submitted,



Patrick J. Mallon
Executive Director
PJM:sh

cc: Counsel to the Authority



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PATRICK J. MALLON
EXECUTIVE DIRECTOR

October 6, 2011

Board of Directors
Los Angeles Regional Interoperable Communications System ("LA-RICS") Joint Powers Authority
(the "Authority")

Dear Directors:

AUTHORIZE THE EXECUTIVE DIRECTOR TO DISSEMINATE THE AUTHORITY'S POSITION REGARDING THE D BLOCK

SUBJECT

It is recommended that the Board of Directors authorize the Executive Director to disseminate to Congress and the Deficit Reduction Committee the Authority's position on legislative proposals regarding the 10 megahertz of spectrum known as the "D Block", including a pending proposal to allocate the D Block to public safety to allow those entities to build regional communications systems for first responders.

BACKGROUND

The Board has approved several actions supporting the allocation of the "D Block" to public safety. Congress is considering two options for the D Block. The main proposal of interest to the public safety community is S. 911, which was approved by the Senate Committee on Commerce, Science and Transportation in June 2011 and allocates the D Block to public safety. Earlier this month, the President released the American Jobs Act (later introduced as S. 1549), which includes a National Wireless Initiative that incorporates provisions from the version of S. 911 approved in June 2011.

In the House of Representatives, the Committee on Energy and Commerce favors a traditional auction of the D Block, while supporting a concept that will allow public safety to access the D Block in times of emergency. The Committee released a draft bill in July 2011, and the Subcommittee on Communications and Technology has scheduled a markup of this legislation for the first week of October 2011.

Apart from the above developments, it is anticipated that the fate of the D Block will ultimately rest with the newly-created Joint Committee on Deficit Reduction, which is tasked with submitting recommendations for deficit reduction by November 23, 2011.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

It is recommended that the Board of Directors authorize the Executive Director to disseminate the Authority's position regarding the allocation of the D Block to Congress and the Deficit Reduction Committee. The best chance for passage of a spectrum bill this year lies with the Deficit Reduction Committee, which could fold spectrum provisions into its prospective proposal and count revenue raised from spectrum license auctions toward shrinking the deficit.

AGENDA ITEM 10

FISCAL IMPACT/FINANCING

There is no fiscal impact.

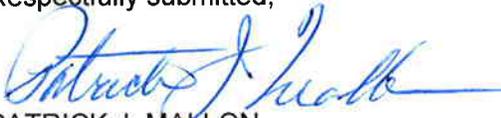
FACTS AND PROVISIONS/LEGAL REQUIREMENT

The Authority's counsel has reviewed the recommended action.

AGREEMENTS/CONTRACTING

No agreement is necessary.

Respectfully submitted,



PATRICK J. MALLON
EXECUTIVE DIRECTOR

PJM:sh

c: Counsel to the Authority



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PATRICK J. MALLON
EXECUTIVE DIRECTOR

October 6, 2011

Board of Directors
Los Angeles Regional Interoperable Communications System ("LA-RICS") Joint Powers Authority
(the "Authority")

Dear Directors:

SUBCOMMITTEE ON MEMBERSHIP PLAN

SUBJECT

It is recommended that the Board of Directors establish a subcommittee of the Finance Committee to consider membership plan options.

BACKGROUND

On June 2, 2011, the Board of Directors proposed a subcommittee of the Finance Committee to evaluate membership policies. The subcommittee would consider the following topics:

1. Opt-in and opt-out policies.
2. Commitments to broadband system and land mobile radio system.
3. Phasing approaches.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

It is recommended that your Board establish a Membership Plan Subcommittee of the Finance Committee and provide direction as to the structure of the subcommittee and the subcommittee's objectives.

FISCAL IMPACT/FINANCING

There is no fiscal impact.

FACTS AND PROVISIONS/LEGAL REQUIREMENT

The Authority's counsel has reviewed the recommended action.

AGREEMENTS/CONTRACTING

No Agreements necessary.

Respectfully submitted,

PATRICK J. MALLON
EXECUTIVE DIRECTOR

PJM:sh

c: Counsel to the Authority

AGENDA ITEM 11